

GOVTECH READINESS ASSESSMENT GUIDE

Work Document | Version 1.0



Methodology CAF - development bank of Latin America

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INTRODUCTION

The urgency to deploy data and digital tools as a response to social and economic impacts presents a unique opportunity to advance the digital transformation of the public sector and digital innovation of government. At CAF —Development Bank of Latin America— we work to promote government digitalization through publicly focused entrepreneurs and State's digital modernization. We place particular emphasis in the use of data intelligence, new technologies such as AI, regulatory simplification and improvement; incentivizing transparency, battling corruption and supporting digital cities and intelligent municipalities.

In this context, Govtech is understood as the ecosystem in which governments collaborate with an innovative private sector, particularly startups with experience in data, digital technology and pioneering methodologies; in order to solve public problems. As such, Govtech is an essential tool which accelerates public innovation, improving policies and public services. Moreover, Govtech also functions as a strategy for economic development, leading to a redirecting of public spending into technology and towards local digital startups and small to medium businesses; which possess a higher added value and aid in boosting productivity.

CAF's 2020 Govtech Index is the first initiative worldwide to have modelled and analyzed govtech's ecosystem in order to understand the current state of the sector and propose recommendations for further development and growth, both regionally as well as in other countries of Spanish America. This Index is part of **CAF's govtechlab platform** which aids governments and startups implement govtech strategies in their region.

Parting from the research done for the 2020 Govtech Index and the **Govtech and Future Government Study** developed by the CAF's Direction for State Digital Innovation, this guide's objective is to assist with the design, development and implementation of these strategies for national and local authorities. To achieve this, the "Govtech Strategy Preparation Guide" offers a methodology that will help deeply analyze the current governmental state of readiness in the following sectors and topics:

Table 1. Sectors, analysis topics, question number and scores

Sectors	Analysis Topics	Question Number	Score
Government	High-level Political Commitment	7	x/35
	Teams and Coordination	4	x/20
	Legislations and Regulations	5	x/25
	Policies or Sector Initiatives	5	x/25
	Digital Government	5	x/25
	Financial Resources	5	x/25
Startups	Knowledge	4	x/20
	Investment	5	x/25
	Data	5	x/25
	Coordination	5	x/25
	Ecosystem	4	x/20
Procurement	Procurement Framework	4	x/20
	Public Innovation Purchase	3	x/15
	Procurement Culture	3	x/15
	Procurement^ Innovation	3	x/15

This first version of the methodology will be live, open and will work according to what is learned from its application. Spanish American governments, like those of other regions, have CAF's support to implement this guide so that it can become a departure point from which to solidify and strengthen their govtech ecosystems in order to increase State capacity and provide better and more efficient services to their citizens and companies.

Below is a step by step guide for the application the Govtech Readiness

INSTRUCTIONS FOR METHODOLOGY APPLICATION

Assessment Guide for a government to obtain the diagnostic that will allow them to know their level of govtech ecosystem maturity.

No.	Action	Responsible	Time
1	Compile and send all documents that can help as evidence and documentation of the methodology's analysis proposals to CAF's Digital Innovation in Government team. (Laws, regulations, guidelines, public policies, communiques, etc.)	Contact point in national, local government or interested public institution.	2 weeks
2	Assessment application, evaluation and contingent document clarification.	CAF	2 weeks
3	i. Proposal of actors from government, private sector, civil society and academia to be interviewed. ii. Proposal for meeting agenda with actors from all sectors.	Contact point in national, local government or interested public institution.	2 weeks
4	Review of meeting proposals and agenda.	Contact point in interested government and CAF.	2 weeks
5	Coordination and agenda for the meetings with relevant actors	Contact point in national, local government or interested public institution	2 weeks

No.	Action	Responsible	Time
6	Assessment Application in Interviews	CAF	1-2 weeks
7	Findings analysis and elaboration of: a. An analytical report with diagnostic results. b. A govtech action plan for short, medium and long term with specific action recommendations to implement a Govtech strategy in interested governments.	CAF	4-6 weeks
8	Results Presentation and Communication Strategy	Contact point in interested government and CAF.	2 weeks

FIRST PILAR: GOVERNMENT | PUBLIC POLICY AND DIGITAL GOVERNMENT

Objective: Analyze the readiness degree of governments in: i) high-level political support, ii) legislation and regulations, iii) govtech strategies or initiatives; and iv) government spending.

METHODOLOGY

Implementor must mark each box according to the availability of evidence on concrete actions occurred during the interviews.

Topic	Subtopic	Questions	Non Existent (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	Alto (5 puntos)
Leadership	High-level Political Commitment	1. Is there presidential support? If so, what kind?	Non Existent	Internal conversations	Statements within governments	Public statements	National or international public commitment	Decree or Executive Mandate
		2. Is there specific support from government ministries? If so, which ones?	Non Existent	Internal conversations	Statements within governments	Public statements	National or international public commitment	Decree or Executive Mandate
		3. Are there champions for the topic with in the government? If so, who are they?	Non Existent	Individual persons	Disaggregated areas within ministries	In some key areas within ministries.	In some ministries	In all ministries
		4. Is there legislative support for this agenda? If so, what are those initiatives?	Non Existent	Exploratory stage	Public statements	Initiatives under design	Initiatives under development	Implementation initiatives (ex. Entrepreneurial Fund or Accelerator)
		5. Is support for the entrepreneurs sector a topic in the political agenda? (technology or govtech) <ul style="list-style-type: none"> Is there general support for these topics? Are there events or socialization strategies related to this sector being organized by the government? Is there an allotted budget? 	Non Existent	Exploratory stage	Public statements	Initiatives under design	Initiatives under development	Implementation initiatives (ex. Entrepreneurial Fund or Accelerator)

Topic	Subtopic	Questions	Non Existing (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	Alto (5 puntos)
		6. Is support for the sector of modernization and public innovations an important topic in the political agenda?	Non Existing	Exploratory stage	Public statements	Initiatives under design	Initiatives under development	Implementation initiatives (ex. Entrepreneurial Fund or Accelerator)
		7. ¿Cuentan con acuerdos/convenios con otros gobiernos que estén alineados para apoyar al sector de modernización e innovación pública (govtech)?	Non Existing	Exploratory stage	Public statements	Initiatives under design	Initiatives under development	Initiatives under development
TOTAL SCORE x 350; Percentage = x								
Capacities	Teams and Coordination	1. Is there an official or team responsible for coordinating govtech topics and themes? • In what area of the government is this official/team located? • What is the experience and formation of the official/team? • Are there formative programs in govtech, open innovation or support for public officials entrepreneurs?	Non Existing	Disaggregated teams	Work in key areas	Teams in key ministries	Team at center of government	Team at center of government and ministries
		2. Does the official/team have legal attributions to implement govtech initiatives?	Non Existing	Work without legal mandate	Mandate to coordinate a specific area	Mandate to coordinate within a ministry	Legal mandate to coordinate the entire government from a ministry	Legal mandate to coordinate everything within the entire government from the center
		3. Does the official/team have legal attributions to coordinate the topic in other government institutions? If so, what are those attributions and institutions?	Non Existing	Coordination with no attribution	Explicit coordination without explicit legal attribution	Attributions to coordinate within a ministry/sector	Attributions to coordinate the entire government from a ministry	Ample attributions to coordinate the entire government from the center
		4. Is there an inter ministry mechanism to coordinate govtech related topics?	Non Existing	Work without legal mandate	To coordinate special areas	Officer to coordinate within a ministry	Officer to coordinate the entire government from a ministry	Officer to coordinate entire government from the center
TOTAL SCORE x 20; Percentage = x								

Topic	Subtopic	Questions	Non Existent (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	Alto (5 puntos)
Normativity	Legislation and regulations	1. Are there regulations for supporting the technological entrepreneurs sector? • Which ones?	Non Existent	Exploratory stage	Public statements	Regulation under design	Signed regulation but not implemented	Regulation being implemented
		2. Are there regulations specifically related to the topic of govtech? • Which ones?	Non Existent	Exploratory stage	Public statements	Regulation under design	Signed regulation but not implemented	Regulation being implemented
		3. Are there regulations on innovative public acquisitions? (Demand) • Which ones?	Non Existent	Exploratory stage	Public statements	Regulation under design	Signed regulation but not implemented	Regulation being implemented
		4. Are there strategies to improve and simplify regulations that can help the technological-entrepreneurs sector? (Supply) • Which ones?	Non Existent	Exploratory stage	Public statements	Regulation under design	Signed regulation but not implemented	Regulation being implemented
		5. Are there regulations on personal data protection? • Which ones?	Non Existent	Exploratory stage	Public statements	Regulation under design	Signed regulation but not implemented	Regulation being implemented
TOTAL SCORE: x / 25; Percentage = x								
Public Policy	Concrete sector initiatives	1. Are there national or institutional strategies specifically named as govtech? • Which ones?	Non Existent	N/A	Under development	N/A	N/A	Si
		2. Are there public challenge initiatives? (Demand side of govtech) • What topics do they cover?	Non Existent	Specific area initiative	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		3. Are there laboratories or call for proposals in Open Government or Open Innovation in government? Which ones? • What topics do they cover?	Non Existent	Specific area initiative	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		4. Are there public programs, incubators or accelerators for technology startups? (Supply side of govtech) • What topics do they cover?	Non Existent	Specific area initiative	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		5. Are there data reuse initiatives specifically for the private sector? • What topics do they cover?	Non Existent	Specific area initiative	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
TOTAL SCORE: x / 25; Percentage = x								

Topic	Subtopic	Questions	Non Existent (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	Alto (5 puntos)
Digital Government	Digital Government	1. Is there a digital strategy? • Which institution is responsible for it? • Are there specific areas of support for the entrepreneurs sector? • Is there an AI strategy or from another emergent technologies in place?	Non Existent	N/A	Under development	N/A	N/A	Si
		2. Are there regulations on data and open data? • What is the quality and utility of government published data?	Non Existent	N/A	Under development	N/A	N/A	Si
		3. Is there evidence of open data use in the entrepreneur sector, civil society or academia to develop new products and services?	Non Existent	Initiative in specific area	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		4. Is there an interoperability strategy? • How does it work? For what institutions? What data does it use?	Non Existent	Initiative in specific area	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		5. Are there technological sandbox strategies or initiatives?	Non Existent	Initiative in specific area	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		6. Does a diagnostic with the digital solutions required by the government exist? • A map of digital solutions currently utilized? (Demand Side) • A map of available digital solutions? (Supply Side) • A survey of digital product needs and opportunities?	Non Existent	Initiative in specific area	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
TOTAL SCORE: x / 25; Percentage = x								

Topic	Subtopic	Questions	Non Existent (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	Alto (5 puntos)
Resources	Financial Resources	1. Is there a specific budget for govtech?	Non Existent	N/A	Under development	N/A	N/A	Yes
		2. Is there a government govtech fund?	Non Existent	N/A	Under development	N/A	N/A	Yes
		3. Are there public funds to support entrepreneurs and innovation? • Do they have support verticals for technology and government startups?	Non Existent	Yes. General funding for technology	N/A	N/A	Yes, with support for entrepreneur sector in advanced government technology for government	Yes, explicitly govtech vertical
		4. Are there public challenges or contests that provide grant money for govtech startups?	Non Existent	Initiative in specific area	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		2. Are there tax-benefit programs for govtech entrepreneurs?	Non Existent	N/A	Under development	N/A	N/A	Yes
TOTAL SCORE: x / 25; Percentage = x								

SECOND PILAR: STARTUPS | INNOVATIVE DIGITAL AND INDUSTRIAL ENVIRONMENT

Objective: Analyze the degree of readiness of the entrepreneurs sector in: i) knowledge; ii) investment; iii) data; iv) coordination; v) ecosystem.

Implementor must mark each box according to the availability of evidence on concrete actions occurred during the interviews.

Topic	Subtopic	Questions	Non Existent (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	High (5 points)	
Innovative environment	Knowledge	1. Are there knowledge generation initiatives available to startups from your own sector in the areas of business, procurement, financing, etc.?	Non Existent	Disaggregated and unarticulated initiatives	They exist in specific areas within some institutions	Within a specific ministry	Official structured strategy from a ministry for entire government	Official structured strategy from center of government	
		2. Are there any initiatives to measure return of investment or govtech project impact for governments? If so, which ones?	Non Existent	Disaggregated and unarticulated initiatives	They exist in specific areas within some institutions	Within a specific ministry	Official structured strategy from a ministry for entire government	Official structured strategy from center of government	
		3. ¿Se sabe la contribución económica general de los emprendimientos tecnológicos govtech a la economía?	No	Yes, as part of tertiary sector	Yes, aggregate in I and D	Yes, for technological sector in general	Yes, entrepreneur sector	Yes, entrepreneur sector for general economy	
		4. Are there priority sectors for the government that could benefit from working with govtech entrepreneurs? If so, which ones?	Are not mapped						
	TOTAL SCORE: x / 20; Percentage = x								
	Investment	1. Are there any vertical govtech venture capital funds in existence? If so, which ones? Now much to they offer?	Non Existent	Initiatives under development	General entrepreneurs fund for high technology	High technology entrepreneurs fund for government	Fund with a specific or vertical govtech program	Yes, there is a specific fund for govtech (ex. Govtech Fund)	
		2. Are there funds or impact investment programs for the govtech sector? If so, which ones? How much do they offer?	Non Existent	Initiatives under development	General entrepreneurs fund for high technology	High technology entrepreneurs fund for government	Fund with a specific or vertical govtech program	Yes, there is a specific fund for govtech (ex. Govtech Fund)	
		3. Are there investment funds or programs for govtech available in the country? If so, which ones? How much do they offer?	Non Existent	Initiatives under development	General entrepreneurs fund for high technology	High technology entrepreneurs fund for government	Fund with a specific or vertical govtech program	Yes, there is a specific fund for govtech (ex. Govtech Fund)	
		4. Are there resources to support govtech startups by bigtechs, banks, consulting firms? If so, which ones? How much do they offer?	Non Existent	Initiatives under development	General entrepreneurs fund for high technology	High technology entrepreneurs fund for government	Fund with a specific or vertical govtech program	Yes, there is a specific fund for govtech (ex. Govtech Fund)	
		5. Are there any philanthropic resources to support govtech startups? If so, which one? How much do they offer?	Non Existent	Initiatives under development	General entrepreneurs fund for high technology	High technology entrepreneurs fund for government	Fund with a specific or vertical govtech program	Yes, there is a specific fund for govtech (ex. Govtech Fund)	
SCORE TOTAL: x/25; Percentage = x									

Topic	Subtopic	Questions	Non Existent (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	High (5 points)
Digital Environment	Data	1. Are there strategies to reuse specific open data for the govtech entrepreneurs sector? • Does a data science team exist?	Non Existent	Initiative in specific area	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		2. Are there critical data infrastructures in diverse government sectors?	Non Existent	Initiative in specific area	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		3. Do communication and dialogue processes exist with the government to promote the publication of priority data for the govtech sector?	Non Existent	Initiative in specific area	Initiative in specific ministry	Sector initiative (ex. education or health)	Ministry initiative for entire government	General initiative from center for entire government
		4. Are there published open data initiatives for the private sector? If so, in which sectors? By what actors?	Non Existent	Specific organic initiatives	Initiatives coordinated in specific areas	Initiatives by specific companies	Sector initiative (ex. education or health)	Generalized initiatives
		5. ¿Existen iniciativas de gobernanza innovadoras para promover el uso de datos? (ej. Data trusts, data collaboratives, data contracts)	Non Existent	Specific organic initiatives	Initiatives coordinated in specific areas	Initiatives by specific companies	Sector initiative (ex. education or health)	Generalized initiatives
TOTAL SCORE: x / 25; Percentage = x								
Industrial Environment	Coordination	1. Do any collectives, govtech chambers or a table that articulates the govtech sector exist? Which are they? • If so, are they led by government, civil society, private sector or a combination of these?	Non Existent	Unarticulated groups	Articulated groups working collectively	Groups working with an articulated agenda	Yes, but not juridically constituted	Yes, juridically constituted
		2. Do associations, collectives or support chambers that support digital entrepreneurs exist? Which ones?	Non Existent	Unarticulated groups	Articulated groups working collectively	Groups working with an articulated agenda	Yes, but not juridically constituted	Yes, juridically constituted
		3. Do we know what digital entrepreneurs are currently working with the government? Your institution? Do you know a way to obtain that information?	Unknown	Known, as part of small and medium businesses group	N/A	N/A	N/A	They are mapped and there is a specific number
		4. Do we know the number of small and medium companies that exist? How many of them are focused on technology? How many of them are govtech? What is their level of technological maturity?	Unknown	Known, as part of small and medium businesses group	N/A	N/A	N/A	They are mapped and there is a specific number
		5. Govtech participation over total	Unknown	Known, as part of small and medium businesses group	N/A	N/A	N/A	They are mapped and there is a specific number
TOTAL SCORE: x / 25; Percentage = x								

Topic	Subtopic	Questions	Non Existent (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	High (5 points)
	Ecosystem	1. Are there open channels for dialogue with the government to discuss govtech?	Non Existent					Yes, there are official channels to exclusively discuss govtech
		2. Does an annual govtech event exist in the country/state?	Non Existent	Conversations or unarticulated engagements	Private or reduced engagements	Yes, as topic in technology/ innovation events for government without continuity	Yes, as topic in technology/ innovation events for government carried out continuously	Yes, there is a govtech event carried out continuously
		3. Do alliances between government and big technology corporations exist for developing new products and services with incubators, accelerators and govtech financing programs?	Non Existent	Specific organic initiatives	Initiatives coordinated by specific areas	Initiatives by specific companies	Sector initiative (ex. education or health)	Yes, in a generalized manner
		4. Are there programs that consider the value that govtech can add to social impact investment in their companies and philanthropic endeavours?	Non Existent	Specific organic initiatives	Initiatives coordinated by specific areas	Initiatives by specific companies	Sector initiative (ex. education or health)	Yes, in a generalized manner
TOTAL SCORE: x / 20; Percentage = x								

THIRD PILAR: PROCUREMENT | FRAMEWORK AND CULTURE

Objective: Analyze the degree of readiness of public procurement in the matter of: i) procurement frameworks; ii) innovative public spending; iii) procurement culture; iv) procurement innovation.

Implementor must mark each box according to the availability of evidence on concrete actions occurred during the interviews.

Topic	Subtopic	Questions	Non Existent (0)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	High (5 points)
Procurement	Procurement Framework	1. Establish specific goals for technology procurement with startups and small and medium companies in the technological sector	Non Existent	Clear goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
		2. Divide big contracts or allow several govtech companies to present joint proposals	Non Existent	Clear goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
		3. Are there any copyright, intellectual and licensing clauses being implemented that incentivize digital startup participation?	Non Existent	Clear goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
		4. Change the procurement objects from goods supplies and services to needs satisfaction.	Are not mapped	Clear goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
TOTAL SCORE: x / 20; Percentage = x								

Topic	Subtopic	Questions	Non Existent (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	High (5 points)
	Innovation and public spending	1. Are there frameworks for public pre-commercial purchasing (PCP) that consist in the purchase of I+D services oriented towards achieving a new product or future service or one significantly improved upon?	Non Existent	Specific goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
		2. Are there frameworks for public purchase and innovation (PPI) that apply when required technological solutions are very close to market purchase and therefore been produced with limited volumes or are validated at the prototype level?	Non Existent	Specific goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
		3. Are there frameworks for Regular Public Procurement of Innovation (RPPI) that consist in the purchase of a good or service that exists in the market at the moment of purchase	Non Existent	Specific goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
TOTAL SCORE: x / 15; Percentage = x								

	Procurement Culture	1. Do areas with buying experts in digital technology exist?	Non Existent	Specific goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
		2. Do training programs for procurement exist?	Non Existent	Specific goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
		3. Beyond procurement regulations, do tools or guides for government implementation of these exist?	Non Existent	Specific goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
SCORE TOTAL: x/15 ; Porcentaje = x								

Topic	Subtopic	Questions	Non Existent (0 points)	Low (1 point)	Medium - Low (2 points)	Medium (3 points)	Medium-High (4 points)	High (5 points)
	Procurement Innovation	1. Do open procurement initiatives exist?	Non Existent	Specific goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
		2. Do platforms for public buying, that facilitate and accelerate startups and small to medium companies procurement, exist?	Non Existent	Specific goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
		3. Do regulatory sandboxes and beaches that allow for experimentation with new procurement mechanics in the technology sector exist?	Non Existent	Specific goals are implemented according to each area's criteria	Specific goals are implemented according to each institution's criteria	Specific goals exist within key institutions	Specific goals exist for all government technology procurements	Specific goals are implemented in a generalized way in the entire government
TOTAL SCORE: x / 15; Percentage = x								

As part of CAF's Govtechlab platform from the Director for Digital Innovation in Government we will continue to work to make this methodology a tool for the region's govtech ecosystem.

If you are part of a government, a public institution, private organization or civil society and are interested in implementing this methodology please contact us via email.

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